



# 2014 Annual Report

*Building Community Resilience & Impacting Humanity*

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Gandleight Strategic Plan  
Workshop

From 20-22 of May 2014

At Guleid Hotel - Hargeisa, Somaliland

≡ **2014** ≡  
ANNUAL REPORT

# Executive Director's Message



It is my pleasure to present the 2014 Candlelight Annual Report, which is an opportunity for us to reflect on our accomplishments and challenges over the past year.

Candlelight's work has continued to improve the lives of poor people in communities in Somaliland through the implementation of community driven projects such as, tackling environmental degradation, climate change adaptation, and livelihood support, provision of quality education, raising awareness campaigns against Female Genital Mutilation and delivering appropriate humanitarian response in times of emergencies.

Approximately a total of 256,709 community members have benefited Candlelight's programs. 2014 had its share of challenges, but we managed to accomplish most of the planned activities. Key to our achievements this year was the review and preparation of our 2014-2018 strategic plan. The strategic plan delineates our key focus areas in the coming five years. The successful implementation of this strategic framework will require sustained support from our partners as well as exploring new frontiers and strategies to mobilize the requisite resources.

Finally, we owe our success to the support of our hardworking staff and guidance from the Board of Directors. To all our partners and donors, thank you very much for your continued support and cooperation. We look forward to a more enhanced cooperation in 2015.

**Fardus Awil**

Executive Director

# Who We Are

Candlelight for Environment, Education and Health is a non-governmental organization that has been engaged in development and humanitarian activities in Somaliland for the past eighteen years. Established in 1995, Candlelight quickly grew from a small institution with limited coverage to one of the biggest organizations in Somaliland. Over those years, Candlelight succeeded in developing its systems, policies, procedures and infrastructure and has also established partnerships with a number of funding agencies, public institutions and various grassroots communities.

Candlelight came into being during Somaliland's post-conflict period, when public infrastructures were destructed or rendered inoperable. Against such a backdrop, Candlelight studied the diverse community needs and then strategically prioritized health, education and environment as its thematic areas of intervention. Currently, Candlelight has a presence in all the regions of Somaliland, and has implemented scores of projects aimed at improving the quality of life of the communities with specific focus on youth, women, children, internally displaced persons (IDPs), pastoralists and minorities. In 2014, Candlelight also opened a liaison office in Nairobi, Kenya.

Candlelight is governed by a Board of Directors of seven members (three of whom are women) who shoulder the overall responsibility of the organization through provision of oversight, leadership and guidance. A management team comprised of heads of departments headed by an executive director is in charge of the execution of the day to day operations in accordance with advice and policies laid down by the Board.

Candlelight has networking relations with likeminded international and local non-governmental organizations. It is also a member of a number of networks such as NAGAAD (a Somaliland women's organization), Somaliland HIV/AIDS Network (SAHAN), Somaliland Pastoral Forum (SOLPAF), Resource Management Somali Network (a network consisting of 14 organizations in Somaliland and Somalia/Puntland), Network Against FGM in Somaliland (NAFIS) and Somali Education Promotion Group (a network bringing together five organizations in Somaliland and Somalia/Puntland).

# Our Core Statements

## *Vision*

We believe in a peaceful and environmentally conscious society with equitable access to resources and quality social services,

## *Mission*

We strive to bring about positive changes in communities through environmental conservation, quality education and awareness on issues of health and social wellbeing.

## *Core values*

- To demonstrate integrity, transparency and accountability to our partners
- Respect for community norms and culture
- The promotion of human rights and gender equity
- Partnership-building with all stakeholders
- To create enthusiasm and impact through need-based interventions
- To abide by the laws of the country and advocate positive change

## *Our Objectives*

- Working towards the improvement of the environmental situation of the country
- Advancing education by the provision of facilities for schooling and other learning opportunities as well as vocational training skills for the youth
- Improving the living conditions of low-income women
- Improving the income of pastoralists and agro-pastoralists by helping them through income generation/diversification activities
- Awareness-raising on implications of FGM/C, HIV/AIDS, and the promotion of programs in women's reproductive health
- Responding to the humanitarian needs of affected communities during disasters

# Our Impact

In 2014 Candlelight's development and humanitarian interventions reached nearly 256,709 people in Somaliland.



81,333 meters of land were rehabilitated, regenerating and reviving depredated land.



11,328 families benefited from an animal vaccination and treatment campaign in collaboration with the Ministry of livestock and FAO.



7800 Families benefited cash for work programme for drought recovery.



8,435 community members participated in chicken and goat restocking and received an assortment of trainings, hand tools and seeds to increase their land's yield and to feed their families.



220,695 community members gained access to clean drinking water, hygiene, and sanitation through the construction and rehabilitation of water infrastructure and related trainings.



500 students accessed quality primary and secondary education.



2,854 community members acquired life skills training to support and sustain their livelihoods.



805 women groups were created to provide an alternative source of income through the "Self Help Group Approach" and "Village Saving Loan Association Method".



4,192 community members enhanced their community knowledge on FGM complications and other GBV practices through outreach and awareness-raising campaigns, IEC materials, and consultation meetings.



100 IDP households were facilitated in a voluntary return to their original villages by providing food, non-food items and animal restocking.

# Main Achievements 2014

## *Environment and Livelihoods*

Somaliland is currently experiencing a progressive and sustained deterioration and erosion of livelihoods, which is exacerbated by a combination of multiple reinforcing shocks including drought, accelerated environmental degradation and climate change. This situation has been going on for many decades now and has led to, among other things, unsustainable utilization of the country's natural resources – pasture and woodlands in particular – with which the majority of the population (pastoralists/agro-pastoralists) depend on for their livelihoods.

It is against this background that Candlelight, in partnership with International organizations, introduced the environmental and livelihood project, which focuses enhancing and strengthened of food security and livelihood productivity improvement through trainings on agronomic practices for fodder, value addition of existing income generation opportunities to benefit women and youth, provision of cultivation inputs for agro-pastoral small holder families, etc.

### *Building Sustainable Livelihoods*



The Livelihood Project is a new partnership between Candlelight and ISF. It is implemented in four districts of Sahil & Togdheer region. The project focuses on fodder and sisal productivity enhancement through trainings on agronomic practices for fodder, value addition of existing income generation opportunities to benefit women and youth, provision of cultivation inputs for agro-pastoral small holder

families, etc. with the aim of creating sustainable income generating opportunities through an innovative, environmentally friendly approach.

An assessment of women group cooperatives in Qoyta, Galooley, Go'da Yar and Go'da Weyn was completed and 240 (78 women and 162 men) fodder production farm owners were selected out of a target group of 600 families. Then high nutrition fodder species were procured and distributed to fodder farmers.

Candlelight supported Go'daYar and Go'da Weyn sisal processing centers with four decorticators, four spine twinning machines, four biogas units and 40 plastic chairs.



To upgrade skills on sisal processing, the Candlelight Chairperson and Project Manager of this specific project accompanied by ISF country coordinator undertook an educational tour to Kenya to learn more on sisal processing, while 60 women were trained on sisal processing. The project aims to extend the sisal plantation in Go'da Wein and Go'da villages, and introduction new skills in making use of this importance resource

*Exposure visit to Kenya to learn more on sisal processing*

## *Human Security and Community Resilience Building*

This is a cross-border reconstruction project funded by the Dutch Government through OXFAM NOVIB, which is implemented in partnership with HAVAYOCO, HIRDA and SOLPAF. The objective of this project is to make pastoralist and agro-pastoralist communities more resilient to causes of insecurity and disasters (drought and conflict).

Candlelight is responsible for outcome 1.2 of the project, which focuses on disease surveillance capacity building and support for community animal health workers; training and technical support to women on production chains for fodder and live animals; organizing and mobilizing women's savings and loans associations (following Islamic banking principles); horticulture training; tailoring skills training course for girls, mobile repairing skills training and rehabilitation of selected physical market structures.

Candlelight has trained and equipped 21 CAHWs with startup veterinary drugs and equipment. The CAHW have treated 35,930 shoats, 5,944 camels and 316 cattle and immunized 165,769 goats and sheep (50% sheep). Others achievements include formation of 25 Village Saving Loan Association (VSLA) women groups consisting of 375 women members, construction of two (2) livestock market facilities in Burao and Duruqsi towns, training of nine (9) girls on tailoring skills and 60 women farmers on horticulture and training of 20 unemployed youths on mobile repair and solar installation.



## *Enhancing Food Security*

The Food Security Project is a three-year developmental intervention that Candlelight has been implementing in Hamuuradley and Jaleelo settlements since the year 2012 in partnership with the International Solidarity Foundation (ISF). The project aims at changing the socio-economic conditions of the rural farmers in those targeted villages through the provision of agricultural tools, agricultural best practices, and by building the farmers' marketing-specific skills and general business knowledge capacities. We trained 25 women group members on good farming practices, developed six shallow wells in Jaleelo for agriculture and livestock rearing, production traditional Somali chairs and distributed 25 water pumps and irrigation pipes and 50 sets of hand tools.

In a bid to promote alternative livelihoods, Candlelight trained six community animal health workers (CAHWs) and equipped each with startup kits and assisted 20 community members to start poultry projects. Group members were also equipped with provision literacy and numeracy skills, savings management and entrepreneurship skills, while 216 (102 women) community members were trained on value addition and marketing skills. Additionally, a group of ten woman-headed IDP families in Jaleelo were trained on proper animal husbandry and provided them with five goats.

Candlelight staff received training on financial management (Peachtree Accounting), project cycle management and M&E training to improve effectiveness in managing the Livelihood Projects.



*Distribution of farming hand tools with pumping machines, and training on production local hide chairs*

## Success Story: Women Entrepreneurship



*Poultry provides income and employment to women.*

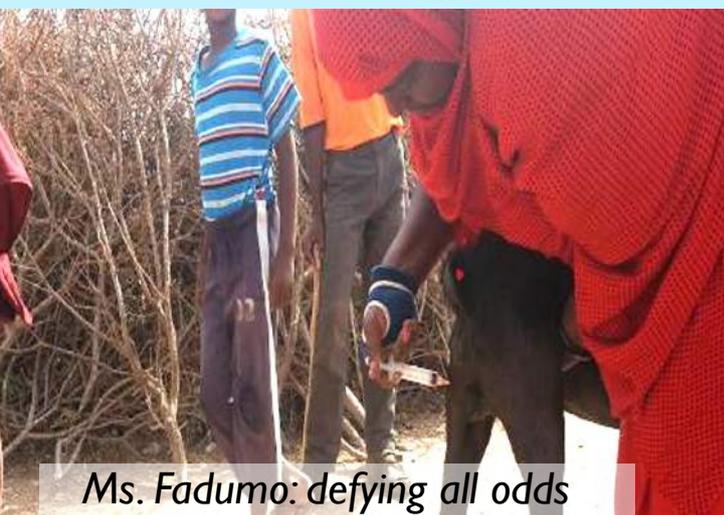
Anab Abdilahi established her poultry project in March 2014. She practices mixed farming (crops and livestock). Currently she has 120 birds, of which 60 are chicks. She collects 20 eggs per day, selling them in Hargeisa for \$150 per month. Her vision is to expand her business thereby increasing her income.

## Strengthening Sustainable Pastoral and Agro-pastoral Economy

This project is funded by the Development Fund, Norway, and is implemented in partnership with four local organizations namely Candlelight, ADO, HAVAYOCO and MADO. Its main aim is to improve agricultural production to sustain pastoral and agro-pastoral communities' livelihoods thereby contributing to poverty reduction for households in the target villages of Sahil, Marodijeex, and Togdher regions. Candlelight operates in Sahil region.

In an attempt to improve agriculture and livestock production, Candlelight established five Small water barkedes, three shallow wells, one sub-surface dam, constructed 13,300 linear meters of contour bunds in farming fields and trained four CAHWs. A Farmer Association has established with clear management structure by-laws.

### Success Story: Bridging the Gender Gap



Ms Fadumo Yasin Ismail, age 43, from Dubur town in Sheikh district, and is a single mother of five children. She is the only female trained community animal health worker (CAHW). As the breadwinner for her family, Fadumo has faced numerous challenges in her bid to feed for her children.

However, after she became a CAHW, her life has been positively transformed. She now makes between 70-90 USD from a herd of about 150-220 cattle that she attends to monthly.

*Ms. Fadumo: defying all odds*

# Education Programs

The Somaliland education system comprises five levels (early childhood, primary, secondary, vocational and higher education) and is characterized by huge challenges such as matters of access, quality, resources and management. This in mind, Candlelight, from its inception, positioned itself in attending to the education and training sector. It's activities include vocational training, formal education, pastoral education and non-formal education.

## *Empowering Girls through Education*

Candlelight Secondary School, which has been in operation since 1998, is one of the most popular schools in Togdheer region due to the high quality education it offers. It accepts students who complete their primary education in both public and private schools for enrollment. Selection criteria favor students from poor families. Some of the students are offered free tuition.

Furthermore, the overall tuition fee is 35% lower than the other private schools in Burao. For the last six years, averages of 600 students have been graduating from the school, of which 40% are female students. In 2010 Candlelight introduced a primary education section that aims to establish a high-quality school exclusively for girls. This initiative is to create more opportunities for girls to access education, thereby contributing to Candlelight's goal of enhancing girl-child education. Since then the number of girls' enrollment has been on the rise.



Candlelight Secondary School, which has been in operation since 1998, is one of the most popular schools in Togdheer region due to the high quality education it offers.

*Candlelight secondary school in Burao*

## *Somali Girls' Education Promotion*

The Somali Girls' Education Promotion Project (SOMGEP) is 3 years project funded by UK Aid through Care International which aims at increasing the number of underprivileged poor girls from marginal areas of Erivago, Badhan, Eil-Afwein and Ainabo districts in Sanag region to access, receive and complete a quality primary and secondary education. It targets to give access to 1,080 women in 36 villages to literacy and numeracy skills.

However, project play an important role in increasing girls' enrollment in education and to enable community education committees (CEC) to participate more actively in school management. To this end, 143 CEC members were trained while Candlelight project staff underwent capacity development interventions which included: Do no harm training, communication strategy training, financial management (grant management) training coordinated by Care International.



*Community Education Committees (CEC) trainings*

### *Success Story: Girls Education*



Maryan is mother of three girls: Deeqa Jimcaale Saleh, Rooda Jimcaale Saleh and Farah Jimcaale Saleh. They live in Dararwayne village. Deeqa and Rooda studied up to grade 7 in Dararwayne Primary School.

To enable them to continue with secondary education, Maryan decided to move to Elafweyn because Candlelight, through the SOMGEP project, supports Elafweyn secondary.

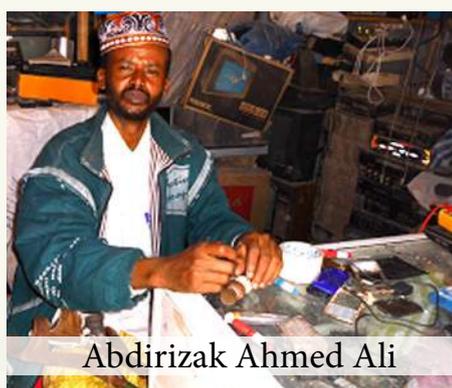
## *Youth Entrepreneurship Skills Training*

The Youth Employment and Training Project is a partnership between Candlelight and the United States African Development Foundation (USADF). The objective of this project is to create employment opportunities for the youth through development of technical skills, provision of tools, equipment and safety materials. The project also provides small grants to facilitate the trainees to start small-scale businesses upon completion of the training. Through the project, 15 girls underwent henna decoration training; 15 boys were trained on auto-mechanic skills and another 15 boys were equipped with masonry skills.



*Auto-mechanic and Masonry trainings*

### *Success Story: Self-employed*



Abdirizak Ahmed Ali

Abdirizak Muse Osman is a 33 years, disabled, unemployed father of four children. Abdirizak was among selected electronic trainees, and upon completing classroom training he was placed at Dalsan Electronic Repairs Center, where he gained adequate practical experience in electronic repairs. After the placement abdirizak was able to open his own electronic repair kiosk and during the project staff supervision to his business this is what he said. "

" You can understand of being disabled and unemployed father lost his left leg in land mine explosion during the civil war. My wife sells vegetables in the market and my family was solely depending on her, but now I contribute to my family income and my wife has less burden. 'First I want to thanks to Allah who destined me this success, secondly I would like to give my special thanks to Candlelight and USADF who gave me this opportunity and support to realize my ambition in life.

## Youth Education Pack

YEP Project is a partnership between Candlelight and Norwegian Refugee Council (NRC). Candlelight with the support of NRC enrolled 120 IDPs and returnee youth aged between 15 to 24 years living in Erigavo as project beneficiaries who underwent literacy and numeracy, basic business education and skills trainings.

The specific objectives for the project are, inter-alia, to support the establishment; equipping and staffing of YEP centre in partnership with local actors; to provide functional literacy, numeracy and life skills training; and basic trade and small scale business management.

In 2014, Candlelight trained and equipped 29 beauticians (only female), 12 carpenters, 24 electricians, 10 masons, 12 plumbers and 33 tailors.



*Training on electricity, tailoring and plumbing*

# Health and Gender

The health and gender programme of Candlelight can be traced back to the genesis of the organization in 1995. In 2014, the main activities carried out in this sector were:

- Hygiene and sanitation
- Community education on the hazards of female genital mutilation (FGM)

The hygiene and sanitation interventions were integrated into water projects carried out by the organization which targeted the rural areas and in some locations where internally displaced persons (IDPs) are concentrated. While awareness creation and actions for the eradication of FGM /C is a routine work of Candlelight.

## *Eliminating Female Genital Mutilation (FGM)*

FGM is a long-standing cultural practice of cutting away parts of the external female genitalia and is most commonly performed on girls between the ages of four and eight, though it can take place at any age from infancy to adolescence. Typically called female “circumcision” by those who practice it, FGM is not only traumatic but highly dangerous and often leads to life-long pain and suffering, or even death, for girls who are subjected to the procedure.

In Somaliland the number of women who are subjected to FGM is one of the highest in the world. The estimated prevalence is 98%. FGM can be divided into different types. Type III of this classification involves cutting off of all external genitalia and narrowing the labia majora and labia minora, also referred to as infibulation, which historically has been a common practice in the Horn of Africa. Among the women in Somaliland 90% undergo Type III FGM.

Community Education on Female Genital Mutilation with integration of livelihood interventions is a 3 year project funded by Kinder Not Hilfe (KNH). This project is implemented in Sheikh District of Sahil region and its objectives are to increase community knowledge on the negative effects of FGM/C through training and awareness creation; to increase access to literacy/numeracy classes for underprivileged poor girls/women as well

as men in the seven selected villages and to mitigate the vulnerability of agro-pastoral communities to adverse climatic conditions.

The project recorded an improvement on the awareness of the health dangers of FGM/C from 23% in the previous quarters to 89% (54 out of 61) where respondents were against the Pharaonic type of FGM/C. However, 93% supported the “Sunni” type, believing that it is part and parcel of the Islamic teaching.

In literacy skills, 80% of girls and women rated their reading and writing skills as high compared to 50% of male attendants.

The vulnerable households’ respondents also reported an improvement on livelihood standards through the implementation of livelihood activities such as rehabilitation of water sources, farmer training, provision of hand tools, and rehabilitation of irrigation canal and roads.



*FGM commemoration day events and sensitization trainings on the negative consequences FGM*

## Success Story

### No more razor: FGM practitioner quit the practice



Women's rights across the country have made great progress, but an age-old practice undermines women and girls' rights to choose how they live their

life with dignity. FGM/C has a devastating impact on women and girls' emotional, physical, psychosocial wellbeing.

Sixty-five year old mother of ten children, Hadiyo Dirir, tells the story of her courageous decision to abandon FGM/C performance. "It was very difficult to make this decision", she said. "Cutting a young girl is an event I will never forget".

During the war Hadiyo was forced out of Sheikh and displaced to a mountainous region, where she did not have food, shelter, water, or healthcare. Her family abandoned everything from their home and Hadiyo needed a source of income for her mother and children. Hadiyo remembered the first time she performed FGM/C. "One day, early in the morning, Gazira, a mother of a five-year-old girl, came to me and asked me to help her circumcise her daughter. Gazira promised to reward me, and I remember we had nothing to cook that morning in my hut. The daughter was so scared and I was so troubled by her screaming", she said. "Gazira gave me a sheep and several kilos of wheat. From that moment, I decided to work on cutting girls", added Hadiyo.

When the civil war ended, Hadiyo returned to Sheikh and began working at the hospital. She was trained as an assistant nurse but continued to perform FGM/C to make money for her family.

### ***Change is happening***

FGM/C is a practice that violates women and girl's rights. It can result in severe hemorrhaging, pain, difficulty urinating and menstruating, pain during sex, serious problems in childbirth, physical disability and psychological damage. These consequences haunted Hadiyo.

In Sheikh District, where Hadiyo lives, more than 98% of the girls and women have been through FGM/C. But this trend has been reversed over the past three years because of the combined efforts of Candlelight and KNH, a German organization that advocates children's rights. We have educated communities on the harmful practices of FGM/C through a holistic approach of awareness raising, sensitization training and livelihood support for the communities.

"Deciding not to get my four daughters cut was a tough decision to make", said Hadiyo. Hadiyo had to weigh the social consequences of going against tradition with the health consequences of cutting. She went to sensitization workshops conducted by Candlelight with support from KNH. The training sessions involved the entire community: girls, boys, women, men, and elders.

### ***Breaking Tabboo***

Hadiyo is not the only parent to make this decision. As a result of Candlelight's work, almost 200 of her fellow parents in the town have abandoned the practice. "These days the atmosphere of our town has changed", said Hadiyo. "Almost everyone has learned about the consequences of FGM/C, so we can speak openly about not cutting our daughters".

"I hope my daughter will have a better life and better health because of my decision. And I hope she will do the same for her daughters"

## *Self Help Group Approach*

Self Help groups approach start with the poorest households in the community. Members in an SHG are from the same socio-economic background to ensure homogeneity and affinity for proper and continual functioning of the group. The features of self Help Groups have been developed to ensure effective growth and development of the communities. The functioning of SHG is unique in nature and the principles' governing the functioning of SHGs has to be adhered to. Group members are facilitated to develop their own rules and regulations for the purpose of maintaining discipline in the groups. Responsibilities are shared by all members to ensure participation and capacity building of every member.

The Self Help Group Approach project started in November 2013 with funding from Kinder Not Hilfe (KNH). It focuses on the poorest of the poor women in M/Mooge, Hargeisa. So far 30 groups have been formed with a membership of 600 Women. The project has also engaged 4 Community facilitators who have undergone training on SHG Approach steps in-order to enable to provide regular guidance to the groups in the areas of record saving/loan books, writing and updating minutes, attendances as well as to help the groups to develop by laws and maintain disciplines.

The formations of 30 groups with a membership of 600 women are currently undertaking savings and 20 of them have taken loan from their groups and repaid. The groups have been trained on book keeping and SHG Approach guidelines.



*SHG members meeting and one of the SHG members engaging in her small charcoal Business*

# Emergency Response

## *Drought Recovery - Cash for Work*

Candlelight received funding and support from FAO for cash for work (CFW) fund in El-afwayn and Erigavo Districts. The project targeted the rehabilitation of eleven (11) water catchments and one (1) feeder road. The project is closely coordinated with other FAO activities such as agriculture input distribution and support to the livestock sector for rehabilitation of water sources and feeder roads which link markets and nearest towns.

These activities have provided families with productive and short-term compensated employment opportunities, while allowing for the rehabilitation/construction of productive assets and rural infrastructure (water catchments and roads), as well as infrastructure for the mitigation of the impact of floods and droughts and increasing resilience and mitigation of the impact of upcoming drought shocks.

In order to restore and maintain productive asset capacities during droughts and shocks, the project directly improved the livelihoods of 175 women and 1125 men through created a forty day employment opportunities for 1300 persons from vulnerable families with a cumulative total income of \$279 520.00 USD. Additionally, 11 water catchment areas of 54,162 cubic meters were excavated and 26,920 m<sup>2</sup> of feeder roads rehabilitated.



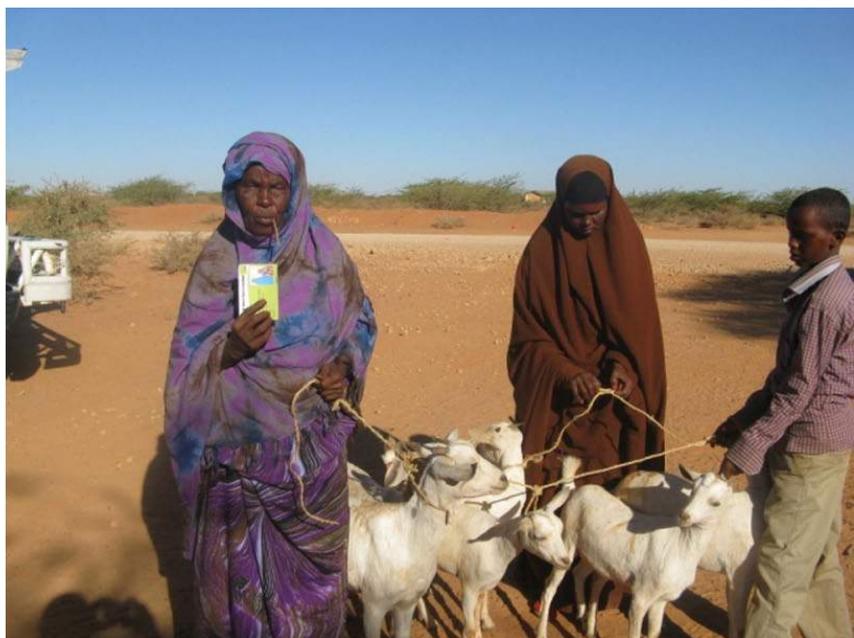
## *Facilitation of Voluntary Return for IDPs*

This project is funded by Finnish Church Aid (FCA). The main goal of this project was improved living conditions for displaced populations in safe and sustainable resettlement and reintegration in their places of origin.

Candlelight carried out intention for return survey, mapping, and appropriate transportation of IDPs to voluntarily return to their areas of origin. Provided food and non-food as well as animal restocking as a part of the returnees' livelihood supports.



*Food beneficiaries*



*Goats for returnees*

Through the project, 100 households were moved from Seylada and Saleebaan Kulul IDP settlements in Burao and safely returned to their villages of origin/choice.

## **Organizations' Management Growth**

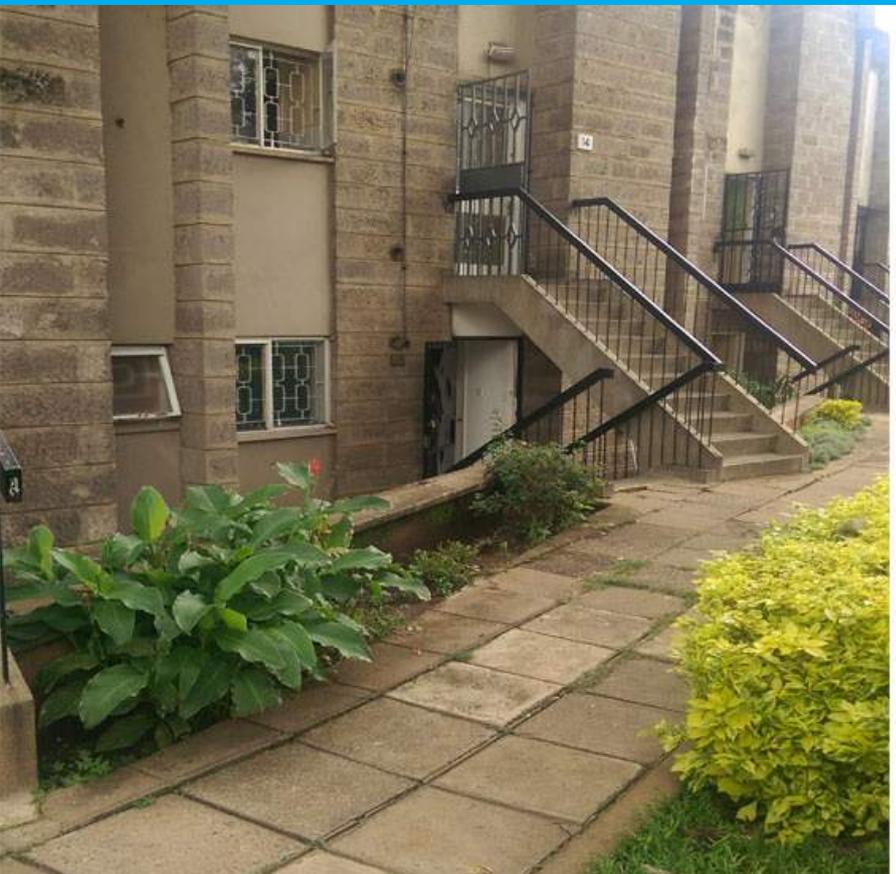
Management plays a vital role in the coordination and facilitation of implementation of planned programmes and projects. In 2014, Candlelight Management undertook the following activities.

### *Leadership Management Strengthening*

We successfully reviewed our human resource manual and strategic plan, developed a five-year strategic framework, organized organizational review meetings whereby program and management staff share achievements, challenges and proposed recommendation. The secondary school in Burao were expanded to meet the students demand at the market as well as a significant management reshuffle take place in Candlelight Secondary in-order to improve the leadership and the quality education for the students' benefit.

# Candlelight newly established regional office in Nairobi

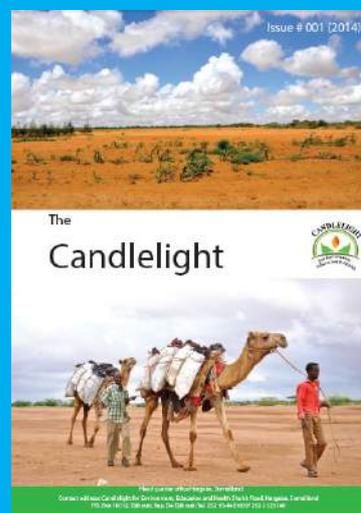
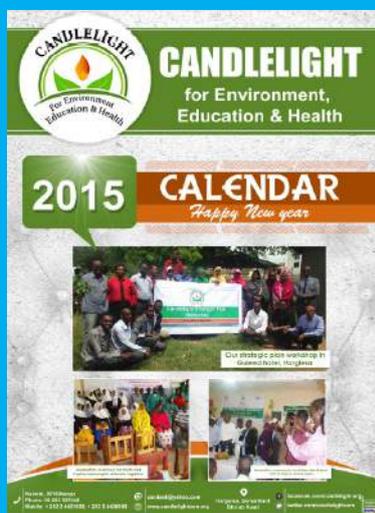
Candlelight was for a long time very keen to have functional office in Nairobi, which coordinates, networks with existing partners funding agencies and attracting new partners for the organizations fundraising objectives.



Candlelight Nairobi office

## Organizational Visibility

To enhance organizational visibility, Candlelight changed its logo and published a strategic objective handbook to share with stakeholders for mandate clarity as well as a magazine to showcase our work and impact on our target communities.



Candlelight strategic plan hand book, Calendar and Annual Magazine

## *Workplace Safety*

Pursuant to the assessment of workplace safety for Candlelight offices, first aid kits were introduced and complete fire safety sets were established in all offices, and all staff were given orientation on fire breakout procedures.



*Fire smoke detector, Emergency exit sign and Extinguisher*

## *Improved Candlelight Infrastructure*

A new office for Candlelight Erigavo was constructed, while the Burao offices were renovated and consolidated under one roof.



## Funding Organizations

We would like to extend especial thanks to the following organization who have contributed Candlelight interventions in 2014 and before;

1	Somaliland Development Fund
2	International Solidarity Foundation (ISF) of Finland
3	Oxfam
4	Food Agriculture Organization (FAO)
5	Norwegian Refugee Council (NRC)
6	Development Fund of Norway (DF)
7	Kinder Not Hilfe (KNH)
8	Finnish Church Aid (FCA)
9	United State African Development Foundation (ADF)
10	Care International
11	UN Habitat

## Governance Body

Candlelight is governed by a Board of Directors of seven members entrusted with overall responsibility of the organization through provision of oversight, leadership and guidance. A management team comprised of heads of departments and is headed by an executive director who is in charge of execution of day to day operations in accordance with advice and policies laid down by the Board of Director.

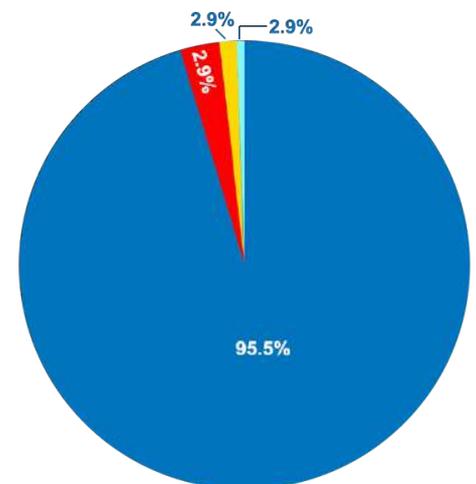
Board of Directors, Candlelight for Environment, Education and Health. As of December 2014	
<b>Ahmed Ibrahim Awale</b>	Chairman, (Environmentalism, writer and businessman)
<b>Ali Mohamoud Halliyeh</b>	Deputy Chairman, (AFA/CFP and financial management consultant)
<b>Amina A. Guleid</b>	Secretary (Educationist and consultant)
<b>Ahmed Yousuf Elmi</b>	Treasurer (senior officer money Transfer Company in Djibouti)
<b>Ahmed Hussein Nour</b>	Member (Agronomist and development worker based in Nairobi)
<b>Jawahir Ahmed</b>	Member (Women activist with long experience in community work)
<b>Sahra Kahin</b>	Member (Lengthy experience in community development work)

## Enhanced Fundraising Strategies

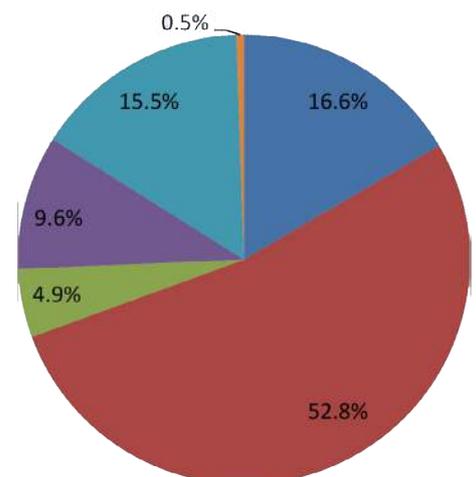
During the period under review, Candlelight reached out to a new donor agency courtesy of an improved fundraising strategy. Current donors include: Somaliland Development Fund (a multi-donor funding agency including UKAID, Danida, the Norwegian Embassy, and the Kingdom of the Netherlands), UN Habitat, FAO, UNESCO on top of our donor agencies.

## Financial Distribution for 2014

<b>Income</b>	<b>Total in US\$</b>	<b>%</b>
<i>Form Donors/INGO</i>	2,257,783.32	95.4%
<i>Income From UN agencies</i>	68,335.00	2.9%
<i>Local contributions</i>	28,182.22	1.2%
<i>Organizational contribution</i>	12,000.00	0.5%
<b>Total Revenue</b>	<b>2,366,300.54</b>	<b>100.0%</b>



<b>Spent</b>	<b>Total in US\$</b>	<b>%</b>
<i>Environment</i>	1,135,464.30	52.8%
<i>Education</i>	355,731.40	16.6%
<i>Health/Gender</i>	105,823.65	4.9%
<i>Administration Cost</i>	207,227.24	9.6%
<i>Personal Cost</i>	332,780.84	15%
<i>Other Cost</i>	11,575.61	0.5%
<i>Fundraising</i>		0.0%
<b>Total Expenses</b>	<b>2,148,603.04</b>	<b>100.0%</b>





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